

NLS (1 – 4): OPEN – AGE TEAM SAFEGUARDING RISK ASSESSMENT

PART A: INFORMATION ABOUT YOUR CLUB

CLUB DETAILS	
Club name	Carshalton Athletic Football Club
League	Isthmian League - Premier Division
County FA	Surrey
Approx. No. of U18 players playing open-age football:	10
Approx No. of U18 players involved in linked affiliated youth teams (where applicable):	450
Approx No. of participants within the 16-19 academy / education provision (where applicable):	90



CLUB SAFEGUARDING POLICIES AND PROCEDURES IN USE	YES	NO
Safeguarding children & Vulnerable Adults	✓	
Social media use	✓	
Use of photography and filming	✓	
Anti-bullying	✓	
Code of Conduct, including acceptable behaviour	✓	
Equality, diversity, and inclusion	✓	
Managing challenging behaviour	✓	
Matchday safeguarding plan	✓	
Data/Information sharing (GDPR)	✓	

CLUB WELFARE OFFICER (ADULT TEAMS)	
Name:	Sarah Collett
Email:	safeguarding@carshaltonathletic.com
Phone:	07501 690247

CLUB BOARD SAFEGUARDING CHAMPION	
Name:	Vicky Mannooch
Email:	vickymannooch@carshaltonathletic.academy
Phone:	07501 690247

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PART B: SAFEGUARDING RISK ASSESSMENT

AREA OF CONCERN	WHAT ARE THE POSSIBLE RISKS TO CHILDREN (U18S) / ADULTS AT RISK OF HARM.	RISK LEVEL	ACTION TO REDUCE OR REMOVE THE RISK / CONCERNS?	RESPONSIBILITY	CHANGE TO RISK LEVEL	REVIEW ACTIVITY (WHO?)
1. CLUB ORGANISATION & LEADERSHIP						
Policy and Procedures	Safeguarding procedures are not clearly defined. Those within club are unaware of their safeguarding responsibilities.	Low	<ul style="list-style-type: none"> A club Safeguarding Policy exists, which fits the context of club. The Safeguarding Policy is reviewed at board level on annual basis. The Safeguarding Policy is widely shared with staff, volunteers, and players – including at induction to the club. The Safeguarding Policy is public facing on the club website. 	SC / VM / DG	Low	Annual (or sooner if needed) review of policies and sharing of policies
Board level strategic Oversight	Where safeguarding is not championed from the top level of a club it's importance may not be realised by those working within it.	Low	<ul style="list-style-type: none"> The club have appointed a Board Safeguarding Champion with suitable knowledge, skills, and experience. The Board Safeguarding Champion regularly engages with the Club Welfare Officer (Adult Teams) and / or assistant(s). Safeguarding is a standing item at board meetings and appears in relevant club strategy and business plans. 	SC / VM / PD	Low	Regular reviews and feedback at board meetings
Visibility of the named safeguarding person* (*Club Welfare Officer- Adult Teams or Designated	Without visibility of the Club Welfare Officer (Adult Teams) people may not know who to contact in the case of a safeguarding concern.	Low	<ul style="list-style-type: none"> The Club Welfare Officer's (Adult Teams) name and method by which they are contactable are available via the club website. FA provided safeguarding posters for steps 1-4, are displayed in prominent places around the club. 	SC / PA / DG / PD	Low	Weekly Staff meetings & checking on Posters

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Safeguarding Lead (DSL))	U18s may not be listened to and where abuse exists, it may continue.		<ul style="list-style-type: none"> Induction sessions for new players, parents/carers take place. These include an outline of the Club Welfare Officer (Adult Teams) role and details of how they can be contacted. Club Welfare Officer (Adult Teams) is accessible and is active within the club to ensure safeguarding has high visibility. Club Welfare Officer (Adult Teams) is proactive in providing opportunities for U18 players to share experiences, views, and opinions. 			
Codes of conduct	<p>Unacceptable behaviour that could physically or emotionally damage individuals could go unchallenged.</p> <p>Poor safeguarding culture becomes normalised.</p>	Low	<ul style="list-style-type: none"> Codes of Conduct are in place. Codes of Conduct are shared and agreed to annually with all staff / volunteers / players. Procedures are in place to report a breach of the Codes of Conduct and respond to such breaches. 	DG / PA / SC	Low	Annual review or when needed. Managers to ensure new players / staff / volunteers have induction
2. OPERATIONAL RISKS						
Consent (Participation)	Parents / carers unaware of their child's involvement.	Low	<ul style="list-style-type: none"> Appropriate consent forms are obtained from the U18 player / and their parent / carer in line with FA Safeguarding Guidance Note 8.2. 	PA / SC / VM	Low	Managers to ensure parent / guardian consent forms are completed at interview
Consent (Photography, Social media / commercial activity)	<p>U18 with protection orders could be identified and location recognised.</p> <p>U18 may not be prepared for media interest / exposure – which may not all be positive.</p>	Low	<ul style="list-style-type: none"> Appropriate consent forms obtained from the U18 player / and their parent / carer in line with FA Safeguarding Guidance Note 8.3. Where media interest is anticipated, an appropriate member of club staff 	PA / SC / VM / DG / PD	Low	All U18 parent / guardians to complete a consent form upon registration. Share list of all without consent to relevant staff. Discuss at staff

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			supports the U18 player / and their parent / carer.			meetings where necessary.
Medical (Consent / information sharing)	Lack of awareness of an individual's medical needs may result in these not being met.	Low	<ul style="list-style-type: none"> Medical consent from the U18 player / and their parent / carer, along with emergency contact information is collected in line with FA Safeguarding Guidance Note 8.2. Medical information is gathered in the player registration form and reviewed annually. Medical information sharing follows the club data protection policy. Where medical needs are identified an appropriate member of club staff speaks to U18 player / and their parent / carer about procedures and processes that will be put into place to meet these. 	PA / SC / VM / DG / PD	Low	All U18 parent / guardians to complete a medical needs and treatment consent form upon registration. Share list of all without consent to relevant staff. Discuss at staff meetings where necessary.
Medical (Provision of)	An U18 does not receive appropriate medical care and attention.	Low	<ul style="list-style-type: none"> Medical Emergency Action Plan is in place and adhered to. All events, training and matches have an appropriately trained person responsible for the delivery of first aid. Medical staff are recruited following a safer recruitment process, have undertaken appropriate DBS checking and follow the club Code of Conduct. All Medical staff have induction and understand club safeguarding expectations and how they should raise a concern. Medical care is provided in line with FA Safeguarding Guidance Note 5.10. 	DG / PA / SC	Low	Reviewed annually or sooner if necessary

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Additional needs (Consent / information sharing)	Lack of awareness of an individual's additional needs may result in these not being met.	Low	<ul style="list-style-type: none"> Additional needs information is gathered through player registration form or induction meeting. Where additional needs are identified an appropriate member of club staff to speak to U18 player / and their parent / carer about supportive procedures and processes that will be put into place. Additional needs information shared with those who need to know / are working directly with the player. 	PA / SC / VM	Low	All U18 parent / guardians to complete an additional needs section of registration form and question asked & discussed at interview stage of recruitment. Discuss at staff meetings where necessary.
Communications	<p>Risk of unwanted or inappropriate contact.</p> <p>Risk exposure to inappropriate content.</p>	Low	<ul style="list-style-type: none"> Appropriate consent forms obtained from the U18 player / and their parent / carer. Where team chat groups e.g. WhatsApp exist, an appropriate member of club staff reminds adult players about their expectations and conduct in relation to this. All players (adult and U18) reminded about how to raise a concern. The club follow FA guidance on Digital Communications and Children 	PA / SC / VM	Low	Discussed at interview stage of recruitment. Team manager(s) to be in all team group chats.
Staff / Volunteer suitability	Risk of unsuitable adults gaining access to and working with vulnerable participants	Low	<ul style="list-style-type: none"> Club have a recruitment and selection process that aligns to the FA recommended process and is followed consistently. DBS checks are undertaken promptly for those who require them and before they start carrying out any DBS regulated activity. An induction process is in place for all new staff, which includes providing 	PA / SC / VM / DG / PD	Low	Reviewed monthly on whole game system. Annual staff reminders for continuing staff.

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			<p>information related to safeguarding within their role, what to do if they have a concern and an introduction to key contacts, including the Club Welfare Officer (Adult Teams).</p> <ul style="list-style-type: none"> When engaging volunteers who are U18 consideration is given to the fact they are legally children. 			
Supervision (Inappropriate supervision of U18)	U18 are not appropriately supervised.	Low	<ul style="list-style-type: none"> The FA and Child Protection in Sport Unit supervision ratios are adhered to. DBS guidance related to U18 players is followed. U18 player always have access to a named point of contact. 	PA / SC / VM / DG	Low	Registers taken at all sessions with U18's
Changing rooms (Open-Age team with adult and U18 players)	<p>Risk of unwanted or inappropriate contact.</p> <p>Photos taken in changing room and circulated without consent/used inappropriately e.g., sexual images/bullying/exploitation. Initiation activities with U18s.</p>	Low	<ul style="list-style-type: none"> An appropriate member of club staff speaks to U18 player(s) and ensures they are given the choice as to whether they want to shower / change at the same time as adult players. Alternative arrangements offered to U18 player –this may include the option to travel to game changed, change before adult teammates, or use a separate changing space. Appropriate member of club staff speaks with adult players re. expected behaviours, aligned to club Code of Conduct and use of mobile phones (cameras) Consent from U18 players / and their parent / carer is given. 	PA / SC	Low	Managers to discuss at registration and prior to each time U18 is involved in open age team

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Travel (Open-Age team with adult and U18 players)	An U18 player may not feel comfortable to travel with adults. Risk of unwanted or inappropriate contact. Risk of grooming.	Low	<ul style="list-style-type: none"> ● Conversation between appropriate club official and U18 player regarding travel arrangements offered – this may include the option to have a parent on the coach or travel separately with parent. ● Team reminded of behaviours and expectations in line with Code of Conduct. ● Player has their own mobile and can ring parent at any time. ● Where travelling by private vehicle, the aforementioned opportunities are offered or minimum of three people travel together. ● Pre-agreed arrangements made for U18 onward travel upon return to the club (especially in relation to night games). ● Ongoing review of arrangements with U18 player. ● Consent from U18 player / and their parent / carer in relation to travel is given. 	PA / SC	Low	Discussed at interview stage with parent / guardian and player.
Overnight Stays (Open-Age team with adult and U18 players)	Risk of unwanted or inappropriate contact. Risk of grooming. Opportunities for U18 player to be exposed to adult themes. (alcohol)	Low	<ul style="list-style-type: none"> ● Consent from U18 player / and their parent / carer in relation to overnight stays is given. ● No U18 player will share a room with an adult unless this is a related adult e.g., brother / cousin and agreed by the U18 player and their parent / carer. ● Conversation between appropriate club official and player and parent / carer regarding overnight stay and options to: <ul style="list-style-type: none"> - Have a single room. 	PA / SC	Low	Discussed as and when needed with manager and player and parent / guardian

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			<ul style="list-style-type: none"> - Attend / stay with an adult family member. - Room with another U18 player (must be individual beds). ● A separate risk assessment is undertaken which details specific arrangements related to this activity and the named person responsible for the U18 player. ● FA guidance note related to travel and overnight stays has been considered. 			
Players living away from home (U18 players, including loan arrangements)	U18 players who are living away from home in order to train with the club may be at risk.	Low	<ul style="list-style-type: none"> ● The club are aware of all U18 players who are living away from home. ● The club follow league issued advice and guidance. ● Accommodation arrangements are assessed, agreed, and monitored by the club. ● All arrangements are agreed in collaboration with player, parent / carer, club, and accommodation provider. ● Safeguarding procedures, including an introduction to Club Welfare Officer (Adult Teams) are provided to player, parent / carer, club, and accommodation provider. ● Accommodation providers are subject to safer recruitment processes, including provision of safeguarding training. 	SC / PA / VM	Low	Discussed at interview stage with all relevant parties
Match day operations (Child activities)	Safeguarding is not considered as part of match day arrangement (child activities) which may create risk.	Low	<ul style="list-style-type: none"> ● A match day plan includes consideration to safeguarding. 	DG / AR	Low	DG to liaise with parents / team managers prior to

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			<ul style="list-style-type: none"> Where children are involved in match day activities (i.e. ball retrieval or mascots) additional risk assessments are undertaken and appropriate supervision, procedures and consent are considered. 			match when necessary
Match day operations (Spectators)	Safeguarding (spectators) is not considered as part of match day arrangement which may create risk.	Low	<ul style="list-style-type: none"> A match day plan exists that considers all health and safety risks. i.e. car parking. A match day plan details identified safeguarding risks and mitigations; this includes (but is not limited to): <ul style="list-style-type: none"> Staff / volunteer responsibilities. Safer working procedures. / e.g. searching and ejecting spectators. Process by which to raise a safeguarding concern. Age of entry is clearly communicated, along with expected behaviour. 	DG / AR / PD	Low	Signs in place around the ground. Stewards / turnstile staff briefing before matches
3. SAFEGUARDING TRAINING & EDUCATION						
Safeguarding Education (Staff and volunteers)	Lack of safeguarding knowledge may mean staff / volunteers are not able to identify and respond to safeguarding concerns.	Low	<ul style="list-style-type: none"> All staff, volunteers to complete FA safeguarding training relevant and required by their role. All staff and volunteers undertake Player Welfare in Open-Age Football Course. Renewal dates for safeguarding courses for all staff and volunteers are monitored to ensure recertification is completed in a timely manner. Through meeting and briefings, all staff / volunteers remain updated with relevant 	SC / DG / VM	Low	All Academy staff to complete annual safeguarding & prevent training in addition to FA training. Weekly staff meetings. Annual Policy reviews (or sooner when necessary)

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			<p>safeguarding information as and when required – at least annually.</p> <ul style="list-style-type: none"> All staff / volunteers aware of NSPCC and FA Whistleblowing details. 			
Safeguarding education (Staff and volunteers)	Lack of safeguarding knowledge may mean players are not able to identify and respond to safeguarding concerns.	Low	<ul style="list-style-type: none"> Players are reminded of their safeguarding responsibilities and agree to a Code of Conduct. CWO and how to contact them is known to players. U18 players are provided with copy of Know Your Rights in Football All staff / volunteers aware of NSPCC and FA Whistleblowing details. 	SC / PA / VM	Low	Monthly reminders and discussions in monthly player reviews
Safeguarding awareness raising	Lack of safeguarding knowledge may mean parents / carers are not able to effectively support this child and / or identify and respond to safeguarding concerns.	Low	<ul style="list-style-type: none"> Parents / carers invited to a club induction, links to digital parent / carer pack provided. Parents / carers encouraged to complete The FA Safeguarding Awareness for Parents & Carers course 	SC / PA / VM	Low	Parents / Guardians to be present at interview stage. Annual parent / guardian meeting.
4. MANAGING ALLEGATIONS AND CONCERNS						
Making a referral or raising a concern (Awareness club wide, including U18 players)	Lack of understanding about how or when to refer could result in a delay in referring or non-referral.	Low	<ul style="list-style-type: none"> Staff and volunteers follow the Safeguarding Policy regarding referring and managing an allegation or concern. Club ensures all staff / volunteers are briefed and aware of their safeguarding duty. Contact details for the Club Welfare Officer (Adult Teams) and referral process are readily available throughout the club, including the club website. 	SC / DG / VM	Low	Clear links on website. Annual induction meeting with staff / volunteers

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			<ul style="list-style-type: none"> Club ensures that all players have information pertaining to who they should raise concerns to and how. Club ensures that parents / carers of U18 know who they should raise concerns to and how. Club ensures that NSPCC and FA Whistleblowing contact details are known and shared throughout the club. 			
Confidential Information (Safeguarding records)	Confidential safeguarding information is not stored correctly and may be accessed.	Low	<ul style="list-style-type: none"> Club has systems in place to ensure that safeguarding records are stored in a secure manner. Information is shared only with those who are required to know. 	SC / DG / VM	Low	Reviewed annually (or sooner if necessary) to ensure data security
5. WORKING TOGETHER						
External education providers Club relationship with post 16+ Education Provider Academy	<p>Lack of joined up safeguarding process between club and 16+ education provider (academy) means that U18s have inconsistent experiences and concerns may be missed.</p> <p>Important information may not be shared.</p>	Low	<ul style="list-style-type: none"> An appropriate club representative meets with the education provider to discuss safeguarding on a regular basis. A safeguarding risk assessment is provided to the club by the education provider. This includes clear details around processes and procedures by which a referral is raised, and how information will be shared. The Education provider is aware of wider club risk assessment and expectations from club in relation to safeguarding process, recruitment, supervision, training, and general Health & Safety requirements linked to the use of club spaces. 	SC / VM	Low	Monthly safeguarding meetings attended with JACE Training (training provider). Monthly catch up meetings with JACE staff. JACE DSL poster displayed around club.

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U18 player transition (between youth teams and the open-age team)	Lack of joined up safeguarding process between youth and open-age teams may result in U18s having inconsistent experiences and concerns may be missed. Important information may not be shared.	Low	<ul style="list-style-type: none"> CWO (Youth) and CWO (Adult Teams) work together to plan transition for youth players into open-age football, ensuring that: (1) the needs of U18 player are considered at each stage, (2) relevant information is shared and (3) an introduction between the U18 player and the new CWO (Adult Teams) takes place. 	SC / CM / VM / DG	Low	Annual meeting between welfare officers (or spooner when necessary)
U18 Loan Signings (Bringing in or loaning out an U18 player)	Safeguarding is not considered when an U18 player joins or leaves the club on a short-term arrangement.	Low	<ul style="list-style-type: none"> An appropriate club official works with an appropriate official from the parent club / club taking player on loan to ensure that the loan move has safeguarding as a key consideration. An additional Risk Assessment is completed. This includes: <ul style="list-style-type: none"> Ensuring U18 player has a local point of contact with whom they can raise concerns. Ensuring appropriate transport and accommodation are in place. Ensuring regular “check ins” with U18 by both the parent club and club at which the player is on loan. Player and parent are informed throughout process and consent is given. 	SC / PA	Low	Manager and CWO meet with parent / guardian, player and other club
Relationships across the club (Links to Youth / Disability Football Teams)	Where purposeful relationships do not exist, an individual may have a different experience within different parts of the club. Concerns may go unreported or missed.	Low	<ul style="list-style-type: none"> Those involved with the running of the open-age team work with those involved with the delivery of Youth / Disability football to share information, knowledge, and opportunities to create a cohesive safeguarding culture. 	SC / PA / DG / VM	Low	Weekly staff meetings include safeguarding on agenda

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PART C: MEDICAL EMERGENCY ACTION PLAN (MEAP)

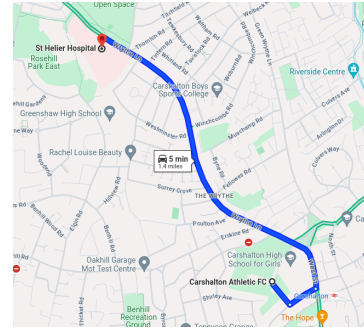
MEAP - MATCHDAY STADIUM

CLUB NAME:	Carshalton Athletic Football Club
CLUB ADDRESS:	War Memorial Sports Ground, Colston Avenue, Sutton
POSTCODE:	SM5 2PW

FIRST-AIDER / HELPER INFORMATION	
Name:	Mobile Number
Dave Feasey	07495370989
David Geddes	07736387400
Andrew Rickman	07493887751
Peter Adeniyi	07983596190
Sarah Collett	07501 690247

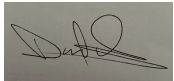
ACCESS ROUTES	
1. For Ambulance	via Colston Avenue
2. First-Aid Room to Ambulance	via double White Gates to Back Office Area
3. Pitch to Ambulance	via front car park gate next to turnstiles


FIRST-AID EQUIPMENT AND FACILITY	
Item	Location
Defibrillator	First Aid Room
First-Aid kit	First Aid Room & Clubhouse Bar
Stretcher (if required and trained stretcher bearers present)	First Aid Room
First-Aid Room	Container by players' tunnel next to pitch

OTHER INFORMATION	
Item	Location
Nearest Hospital address: (with Emergency Department) Note: Include contact no.	St Helier Hospital, Wrythe Lane, Carshalton, SM5 1AA 020 8296 2000
Directions to hospital:	
Journey Time:	5 minutes

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PART D: SIGN OFF AND DISTRIBUTION

SAFEGUARDING RISK ASSESSMENT COMPLETED BY:	
Name:	David Geddes
Club/League role:	Club General Manager
Signature:	
Date:	09/09/2026

Name:	Sarah Collett
Club/League role:	Club Welfare Officer
Signature:	
Date:	09/09/2026

AGREED BY BOARD SAFEGUARDING CHAMPION:	
Name:	Vicky Mannooch
Club/League role:	Club Director
Signature:	
Date:	09/09/2026

RISK ASSESSMENT DISTRIBUTION LIST

NAME OF PERSON RECEIVING	ORGANISATION	DATE	DISTRIBUTED BY
Wayne Smith	FA	09/09/2026	Vicky Mannooch
Paul Dipre	Director	09/09/2026	Vicky Mannooch
Clare Dipre	Director	09/09/2026	Vicky Mannooch
Paul Williams	Director	09/09/2026	Vicky Mannooch
Kelly Riddell	Director	09/09/2026	Vicky Mannooch
Peter Adeniyi	First Team Manager	09/09/2026	Vicky Mannooch
Bonnie Hare	Club Secretary	09/09/2026	Vicky Mannooch
Charlene Murphy	Club Welfare Officer (Youth)	09/09/2026	Vicky Mannooch
Andrew Rickman	Match Day Manager	09/09/2026	Vicky Mannooch
Stephen Drummond	Jace Training Director	09/09/2026	Vicky Mannooch

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End Note

Clubs are advised to undertake regular risk assessments of the club activities, ensuring that each one is named, signed and dated by those completing and approving it. Risk assessments are 'living documents' and should be updated and reviewed regularly and kept in active use to mitigate any new or changing risks. Clubs should undertake specific employee/volunteer risk assessments for anyone undertaking high-risk roles or tasks.